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CO-CREATION EXPERIENCES: ATTENTION AND MEMORABILITY

Ana Cláudia Campos 
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ABSTRACT. This study examines the on-site co-creation experience from a tourist perspective. A review of the literature and in-depth interviews with tourists who participated in a ‘swimming with dolphins’ experience are used to explore the importance of co-creation in enhancing attention and the memorability of the experience. Findings suggest that the co-creation experience influences memorability by focusing the tourist’s attention. This study contributes to the conceptualization of co-creation in the field of tourism by substantiating the usefulness of a psychologically based approach to experience design.

KEYWORDS. Co-creation tourism experience, active participation, interaction, attention, memorability

INTRODUCTION

Recent research on tourism experiences stresses the role of tourists as co-creators of their own experience (Prebensen, Vittersø, & Dahl, 2013a; Tan, Kung, & Luh, 2013) and that tourism organizations and destinations need to deliver memorable experiences (Neuhofer, Buhalis, & Ladkin, 2012; Neuhofer, Buhalis, & Ladkin, 2013a). These trends are leading businesses (Ramaswamy & Gouillart, 2010) and destinations (De Jager, 2009; Kreziak & Frochot, 2011;

Prebensen & Foss, 2011) to involve customers in the design, production, and consumption of experiences. Experiences are considered desirable due to their contribution to the meaning of individuals’ lives (Pine & Gilmore, 1999) as they connect the affective, cognitive, and behavioral dimensions on a moment-to-moment basis (Schmitt, 1999; Scott, Laws, & Boksberger, 2009).

Delivery of memorable experiences is central to an experience economy (Dalton, Lynch, & Lally, 2009; Gibbs & Ritchie, 2010; Pine &

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Gilmore, 1999; Voss, 2004) and to tourism where “the end goal of a tourist experience is to create lasting memories that a visitor will reminisce about and will share in respective social networks” (Andrades & Dimanche, 2014, p. 108). The concept of “memorable experience” has been operationalized as “the tourism experience positively remembered and recalled after the event has occurred” (Kim, Ritchie, & McCormick, 2012, p. 13).

Experiences emerge from activities and interactions during consumption (Poullsson & Kale, 2004), and rich and vivid memories are part of their essence (Cutler & Carmichael, 2010; Pikkemaat & Schuckert, 2007; Tung & Ritchie, 2011a). Holidays may only last a fortnight but can linger in one’s memory for a lifetime (Marschall, 2012), are associated with *memorabilia* (Ferdinand & Williams, 2010) and narration of stories (Cary, 2004), and contribute to ongoing meaning, identity formation (Tung & Ritchie, 2011b), and ego sustainment (Oana, 2008). Experience memorability is connected to novelty, extraordinariness, spontaneity, and unexpectedness (Andrades & Dimanche, 2014; Cary, 2004; Kim et al., 2012), as experiences involve a temporary rupture of everyday reality (Andrades & Dimanche, 2014), and are “in sharp contrast or opposition to the daily experience” (Quan & Wang, 2004, p. 300). As memories are the outcome of experiences, they are influential factors in future consumption habits (Cutler & Carmichael, 2010; Wright, 2010) and decisions about where to travel or to repeat-visit (Braun-LaTour, Grinley, & Loftus, 2006; Kim, 2010; Lehto, O’Leary, & Morrison, 2004; Marschall, 2012).

Tourism experiences can be both mentally and physically engaging and lead to focused attention, encoding, and memorability (Hunter, 1994; Kuhl & Chun, 2014; Mulongo, 2013). Active participation, interaction, and attention are considered paths to improve experience memorability (Brunner-Sperdin, Peters, & Strobl, 2012; Moscardo, 1996). Notwithstanding the strategic role of attention (Davenport & Beck, 2000; Hoffman & Ocasio, 2001; Ocasio, 1997, 2011) in co-creating experiences (Andrades

& Dimanche, 2014), the theme has received little consideration by tourism scholars (Ooi, 2003). Attention attractors and distractors are inherent in the tourist experience and need to be identified and effectively managed (Ooi, 2010) so that experiential propositions are perceived as different and enticing (Falkinger, 2007).

Attention is a collection of neural and cognitive processes which have behavioral effects and are part of daily activity (Dayan, Kakade, & Montague, 2000). Attention is related to perception and memory (Kuhl & Chun, 2014; Mather, 2013; Shaffer & Kipp, 2014), and its importance in human behavior and everyday life has stimulated research in social psychology (Mundy & Newell, 2007), neuroscience (Sarter, Givens, & Bruno, 2001), education (Mulongo, 2013; Sylwester & Cho, 1993), economics (Brooks, 1996), management (Cho & Hambrick, 2006; Yadav, Prabhu, & Chandy, 2007), visitor management (Bitgood, 2010), and recently in tourism (Niculescu, 2010; Ooi, 2010). Memory is limited in capacity (Chun & Turk-Browne, 2007) and attention is an important influencer of what will be encoded and recalled (Kuhl & Chun, 2014). Learning outcomes and memory are dependent on the degree of attention an individual pays to a subject (Scerif & Wu, 2014). Further, attention to exhibition and museum displays leads to visitors’ satisfaction (Bitgood, 2010).

To date there are few psychological studies which have examined the tourist’s engagement in on-site co-creation experiences (Andrades & Dimanche, 2014; Campos, Mendes, Valle, & Scott, 2015). This study aims at filling this gap by exploring and integrating a psychological perspective (Larsen, 2007) through examination of attentional processes and their influence on memorability. Co-creation is here understood as requiring *the tourist’s active participation* and *interaction* during the on-site experience, thus highlighting two perspectives: one, emphasizing active participation in events which have the tourist in the centre of a network of players in the experience environment; and the other, considering particular experiences that mobilize the tourist to engage in relations with others. Thus,

active participation and interaction with people are considered two key dimensions of co-creation (Campos et al., 2015).

This research addresses the following questions: how do tourists perceive active participation and interaction during an experience, how do they describe their attentional processes and their relation to active participation and interaction, and is the memorability of the experience related to active participation, interaction, and attention? These questions are explored through in-depth interviews during a highly engaging and interactive experience: swimming with dolphins. The paper firstly discusses co-creation in the tourism literature and current issues relating to attention addressed by diverse fields of science. It then outlines the research methodology, describes the case analyzed, and reports and discusses relevant findings. Theoretical and practical implications for tourism are derived from this research.

LITERATURE REVIEW

Tourism Co-Creation

We may distinguish two main approaches to co-creation in the literature. Firstly, co-creation may be discussed as a *process of interrelated interactions and activities* that connects the tourist and other actors, and experiences are the context in which those interactions and activities occur (Bertella, 2014; Bharwani & Jauhari, 2013; Binkhorst & Den Dekker, 2009; Mathisen, 2013; Mehmetoglu & Engen, 2011; Mossberg, 2007; O'Dell & Billing, 2005; Volo, 2009). These interactions and activities generate value for the customer (Potts et al., 2008; Ramaswamy, 2011). From this point of view, co-creation can occur before travel, during a stay at the destination, and after travel (Binkhorst & Den Dekker, 2009; Rihova, Buhalis, Moital, & Gouthro, 2013; Rihova, Buhalis, Moital, & Gouthro, 2014). For example, an online program to help in designing a holiday itinerary may be of value to a customer and in providing such an interactive online system, the supplier is co-creating value. This perspective on co-creation is found in current management, consumer behavior, and marketing

research and underpins the concepts of the experience economy, the performance turn, and the service-dominant logic (S-D) (Arnould & Price, 1993, 2008; Holbrook & Hirschman, 1982; Perkins & Thorns, 2001; Pine & Gilmore, 1999; Prahalad & Ramaswamy, 2004; Vargo & Lusch, 2004, 2008). This understanding of co-creation dominates the tourism literature (Neuhof, Buhalis, & Ladkin, 2013b).

A second perspective focuses on the *particular tourism experience as enacted in situ* (Prebensen & Foss, 2011). Here co-creation is discussed as occurring during the tourist's active participation and interaction with others during the consumption experience. This interpretation is closely related to current ideas of the *performance turn* (Perkins & Thorns, 2001), the tourist's agency (Kreziak & Frochot, 2011), skilled consumption, and more recently to creative tourism (Richards & Marques, 2012; Richards, 2010). This perspective is more closely related to tourists, how they choose to practice tourism and express themselves through their own tourism experiences.

This study adopts the second perspective, a *co-creation in consumption approach*, concentrating on the *tourist's subjective experience* as a set of psychological processes and events that take place during performance-based activities and interaction with people at the experience environment. This psychological perspective conceptualizes experience as involving cognitive processes, which are connected to different stages of the overall tourism experience (Larsen, 2007). Thus the definition of co-creation tourism experience adopted in this paper is as follows:

A co-creation tourism experience is the sum of the psychological events a tourist goes through when contributing actively through physical and/or mental participation in activities and interacting with other subjects in the experience environment.

Co-Creation Experience Involves Active Participation

Travel to destinations involves participation in activities (Edensor, 2000) that are perceived as

exciting and different from routines (Wikström, 2008). This participation generates interest and contributes to creation of meaning derived from the travel holiday (Ryan, 2000). Traditional practices of tourism have been informed by the *gaze* paradigm (Urry, 1990). In this paradigm, tourism encompasses a particular way of perceiving the world influencing simultaneously what is seen and the way of seeing (Perkins & Thorns, 2001). Urry (1990) characterized mass consumption tourism through the gaze because prevailing tourist activities involved the eye and visual perception. Visiting historical landmarks, contemplating landscapes, and going to famous attractions are activities requiring sightseeing at particular sites (Pagenstecher, 2003).

Though Urry's (1990) sociological point of view was expedient for describing patterns of mass tourism consumption and understood tourism dynamically as social construction of meaning, it was criticized on account of the conception of the tourist as "a passive sightseer consuming sites in prescribed fashions" (Ek, Larsen, & Hornskov, 2012, p. 126). *The performance turn* (Mansfeldt, Vestager, & Iversen, 2008) introduced a new perspective which claims the need to overthrow a representation "too passive" to accurately describe contemporary tourist behavior and consumption.

According to this *turn*, tourists have evolved towards active participation and multi-sensory exploration, "ideas of active bodily involvement; physical, intellectual and cognitive activity and gazing" (Perkins & Thorns, 2001, p. 193). A visitor thereby becomes an involved experience authenticator, a more appealing proposition than merely watching others' performances (Mkono, 2013). One's "own activity" "results from doing, interest and engagement" and a decisive contributor to experiences, bestowing experiential content on the activity itself (Wikström, 2008). Here the tourist is someone who wants to interact, actively learn, and apply knowledge more than watch other people (Tan, Luh, & Kung, 2014; Tan et al., 2013). There is a growing interest in understanding people as experiencers rather than as receivers of messages, as creators of meaning rather than interpreters, and as actors rather than observers (O'Dell, 2010).

Experiences therefore arise from activities (Ooi, 2003) and increasingly involve active participation of the tourist (Aho, 2001; Mkono, 2013). This active participation asks for the use of personal skills and resources (Aho, 2001), and stimulates personal and/or collective identity (Kreziak & Frochot, 2011; Lugosi & Walls, 2013). Engaged participation in stimulating activities, either in physical terms or mental, leads to memorable experiences (Wikström, 2008). This helps to explain "the growing interest in participative and extreme sports, and in new types of cultural, adventure, and creative tourism" (Azevedo, 2009, p. 4), participation in science, arts, or crafts workshops (Bertella, 2014; Richards, 2010), interactive cultural experiences (Minkiewicz, Evans, & Bridson, 2013), and animal-based interaction (Bertella, 2014).

Co-Creation Experience Involves Social Interaction

Social interactions are a central part of tourism experiences (Cutler & Carmichael, 2010) and consequently, they have a social dimension and meaning (De Rojas & Camarero, 2008; Kreziak & Frochot, 2011; Morgan, 2007). In the context of the increasing demand for more creative forms of tourism (Richards & Wilson, 2006; Richards, 2010), co-creation experiences include "outer interactions" with the experience environment, people, and activities (Bertella, 2014; Mehmetoglu & Engen, 2011; Tan et al., 2013, 2014). On-site experiences engage the individual at different levels, namely physically, emotionally, and intellectually (Verhoef et al., 2009) but also socially, as they foster interpersonal interaction *in situ* (Arnould & Price, 1993; Prebensen & Foss, 2011). These interactions bring together all influencers of the tourist experience (Prebensen et al., 2013a). Some interactions are planned, such as an encounter between a craft instructor and a tourist at a workshop, while others just happen as a result of a particular context or setting, for example tourists talking to each other during the workshop. They may be formal involving a written agreement between parties, such as a hotel

owner and a guest, or informal encounters, like a casual conversation with a fellow countryman in a restaurant.

Interactions are constituents of human social behavior (Stangor, Jhangiani, & Tarry, 2014) and can be described in terms of the degree of the individual's closeness to others (Surra & Ridley, 1991). How people feel connected to others, how they perceive the relationship with family members, spouses, or friends is seen as influencing the behavioral, affective, and cognitive dimensions of encounters and relationships (Stangor et al., 2014). For instance, partners who perceive themselves as very close to one another feel as if they were a single entity, expressed by "we", and tend to communicate more empathetically. On the other hand, the sense of closeness develops as people experience proximity and share intimacy, namely through expression of emotionally charged thoughts (Aron, Melinat, Aron, Vallone, & Bator, 1997).

As interactions are sources of experiences (Minkiewicz et al., 2013), the interplay between individuals becomes an important influencer of the experience (Walls, Okumus, Wang, & Kwun, 2011). People expect to derive pleasure from socializing (De Rojas & Camarero, 2008; Kreziak & Frochot, 2011) and to live emotional moments with others, even though realizing the transient nature of relationships (Cutler & Carmichael, 2010; Rihova et al., 2013) or the fact that they may involve strangers (Ballantyne, Packer, & Falk, 2011). They desire to sense flow, belonging, or *communitas* (Arnould & Price, 1993; Cary, 2004; Morgan, 2007; Schmitt, 2010). Contacts with others during an experience have been considered an important factor contributing to exploring individual creativity (Ballantyne, Packer, & Sutherland, 2011; Ihmäki, 2012) or to succeed in achieving individual goals and projects (Arnould & Price, 1993; Kreziak & Frochot, 2011; Rihova et al., 2013).

Attention

Attention is an important research topic as it influences both people and organizations,

affecting the way individuals perceive and interact with the environment, and thus how personal biography evolves and group and social dynamics unfold. Attention encompasses cognitive activities (such as information processing), physical responses resulting from human physiology (e.g. movements of the eye), and neural activity (neuron activation in brain systems) and by this reason it is viewed as a complex phenomenon built on interconnected processes (Dayan et al., 2000; Ocasio, 2011). Beyond greatly impacting learning and educational performance (Scerif & Wu, 2014), professional realization, and biographical memory, it also generates effects on social behavior, academic achievement, and business management.

Research on attention emphasizes its dynamic nature. Attention is commonly defined as the selection of particular stimuli out of the many pervading an environment, for that reason facilitating mental processing of some while inhibiting others (Chun & Turk-Browne, 2007; Clark, 1997; Ocasio, 2011; Robinson, 2001). Selective attention sometimes is called *focus* (Bitgood, 2010). Attention is a scarce resource (Davenport & Beck, 2000; Dijksterhuis & Aarts, 2010; Huberman & Wu, 2008) in the face of limited information processing capacity and an overload of environmental stimuli (attention scarcity). Both factors cause people to select and concentrate on stimuli which are either salient or perceived as particularly relevant in a situation (Ocasio, 2011). As individuals find difficulty in concentrating effectively on two things at the same time, instead they are processed one at a time (attention selection) according to their perceived importance. Attention shifting requires temporary mental engagement in choosing amongst foci of attention; these changes guide active behavior and decision-making, and are important adaptive strategies applied to external changes.

Attentive behavior is triggered in two ways: through bottom-up, exogenous or push stimuli in the environment that reach the perceptual apparatus; and an individual's top-down or endogenous mental activities (Dijksterhuis & Aarts, 2010; Ocasio, 2011). The first category includes involuntary attentional responses as consequence of stimulus saliency (Bitgood, 2010) and the second refers to personal goals,

“the mental representation of behaviours or behavioural outcomes that are associated with positive affect” (Dijksterhuis & Aarts, 2010). Highly salient stimuli in the environment influence the orientation of attention (Kuhl & Chun, 2014). When *goals direct attention*, the amount and duration an individual devotes to stimuli depends on which goals are active in a particular situation (Clark, 1997). The amount and duration of attention are a consequence of a continuous process of balance between focus (of attention) and diversion (of attention).

Attention and Memory

The relationship between attention and memory is discussed in cognitive psychology and neuroscience. Evidence from these fields indicates that attention influences memory, and memory, in turn, influences attention (Chun & Turk-Browne, 2007; Kuhl & Chun, 2014). Indeed, researchers consider that attention and memory are interdependent systems since recollection is itself a form of attention, in as much as memory involves internally oriented attention. Moreover, active mental engagement which incorporates strategic allocation of attention yields greater probability of successful recollection (Kuhl & Chun, 2014).

Memory is limited in capacity (Kuhl & Chun, 2014), imposing constraints on attentional processes (Robinson, 2001). Attention is an important influencer of what will be encoded and recalled; division of attention compromises encoding. Memory depends on externally oriented attention even if attentive behavior is not related to explicit motivation to form long-term memories (Kuhl & Chun, 2014). Test results consistently show that learning depends on attentive behavior (Scerif & Wu, 2014). The interplay between attention, memory, and learning develops by virtue of the role played by attention in the selection of learning materials to be processed and included in long-term memory (Scerif & Wu, 2014). In short, attention is a step towards memory (Mancas & Le Meur, 2013), and it is “uncontroversial that attending to or focusing on a fact or event will enhance the

likelihood of later memory” (Chun & Turk-Browne, 2007, p. 177). Social cognition theory also accepts the influence of attention on memorability by explaining through observational learning that children’s imitative behavior relative to their parents’ is a function of paying attention to their activities (Bandura, 1989).

METHODOLOGY

Research Setting

This research was conducted at Zoomarine in Albufeira, Portugal, a marine life and water theme park that offers visitors fun, entertainment, and environmental education in a wide variety of activities and spaces. This park was chosen as the setting of this study because it offers the Dolphin Emotions Experience, a one and a half hour activity conceived to stimulate visitors’ active participation and interaction with marine animals (the dolphins), trainers, instructors, and other participants in a secluded area and atmosphere. Zoomarine is one of the two theme parks in Europe providing this kind of interactive encounter with dolphins.

Data Collection Method

Qualitative interviews are a data collection tool adequate to a qualitative research design (Finn, Elliot-White, & Walton, 2000; Jennings, 2005; Jordan & Gibson, 2004) and their administration is based on the assumption that human subjects are able to account for their own experiences and meanings, shape situations and events, and are not mere passive responders to external stimuli (Finn et al., 2000; Surra & Ridley, 1991; Walle, 1997). They are also considered suitable for developing knowledge, understanding, and learning, because their adoption allows an exploratory approach to phenomena (Jennings, 2005). The rich information gained from interviews is of great value for the development of a subsequent quantitative data collection instrument (Dong & Siu, 2013; Leech & Onwuegbuzie, 2007).

In this study, primary data were obtained from semi-structured in-depth interviews conducted to examine how tourists expressed and reflected on their behavior, perceptions, and thoughts during the on-site co-creation experience. The sampling procedure adopted the purposive sampling method, which is adequate to the study of a population with a characteristic (demographic, attitudinal, experiential, or other) relevant to the research's objectives or who is knowledgeable about the research topic (Jennings, 2005; Morse, Olson, & Spiers, 2002; Ritchie & Lewis, 2003). In the present case, tourists participating in the Dolphin Emotions Experience were considered in the best position to provide rich information on the research topics. Respondents were chosen to represent a mix of gender and country of origin. As seen in Table 1, tourists from Portugal contributed approximately 30% of the respondents, while the remaining 70% were international tourists from Spain, the United Kingdom (UK), Germany, and the Netherlands. There were approximately equal numbers of male and female respondents. In sum, respondents were national or international tourists over 18 years old who participated in the Dolphin Emotions Experience.

Interviews were conducted between May 5 and May 17, 2014 (Easter season) and immediately after an individual finished the experience. There is a significant increase in visitors' arrivals to the Algarve region at Easter allowing efficient respondent recruitment. Conducting the interviews immediately after the conclusion of the experience allowed rich and vivid information to be collected from participants, and in a context where they were allowed free time to relax, talk freely, in a friendly atmosphere, and without time constraints.

Interviewing Process

The interviewing process followed Lincoln and Guba's (1985) five-step process, however, researchers also took into consideration Jennings' (2005) guidelines to qualitative interviewing. Standard procedures were followed to ensure all formal and necessary approvals were obtained from the park managers. Meetings with the Human Resources Director and the Marketing

Manager ensured the organization was informed about the research project, the objectives, and the planned schedule for fieldwork.

Preparation for the interviews involved several procedures and decisions. Firstly, the researchers met with the experience general manager, the instructors, and the trainers in order to become acquainted with procedures, sequence of events, activities, and the experience environments. Informal conversations took place before the interviewing process with these inside informants to clarify the purpose of the experience from the park's perspective. These gatekeepers were very important for researchers to gain access to potential interviewees (Jennings, 2005). They also facilitated the collection of information about participants' general characteristics, behaviors, and expectations. The researchers were informed about the participants' high expectations regarding the Dolphin Emotions Experience, which were explained as a consequence of a desire to accomplish a lifetime dream related to enjoying a close encounter with these animals.

Secondly, one of the researchers participated in the experience to facilitate a rapport with the interviewees, and thus stimulate the reciprocity process during interviews. Furthermore, interpretive listening, probing, and elicitation of relevant information (Jennings, 2005) were considered more effectively achieved if researchers were acquainted with the experience under study. During interviews, researchers applied active, interpretive, and process listening, as recommended by Jennings (2005). As interviews were recorded, communication materials were composed of transcriptions of oral communication, and some notes were taken regarding paralinguistic communication captured during recording (voice pitch, volume, pauses, laughter). Additional considerations were duly attended to, namely those involving research ethics. The interviewees were asked to participate in the study after being informed of its nature and purpose. They all gave their written consent to participate and to have the interviews tape recorded. The duration of the conversations, ranging from 30 to 60 minutes, depending on the responses from the participants, was found sufficient to allow all relevant information to emerge and achieve data saturation. Interviews were in

Attention was approached using questions evoked by Bitgood's (2010) concept of focused and engaged attention, and the relationship between active participation and attention (Patterson & Bitgood, 1988). Participants were asked about their *foci* and moments of attention, how they identify their attentive behavior, and reasons for paying attention. Questions on experience memorability were informed by Tung and Ritchie's (2011a) study and Kim et al.'s (2012) work on memorable tourism experiences. Subjects were asked to report in detail the most memorable events and experiential aspects assuming Reisberg et al.'s (1988) claim that vivid memories are rich in recalled minutiae; afterwards they were encouraged to discuss active participation and interactions as factors contributing to memorability. In order to gain a broader understanding of perceptions of the constructs and themes under study, participants were also asked to assess them using

[illegible]

TABLE 2. Themes, Questions, and Focuses Used in the Interviews

Themes	Questions (examples)	Focus	Literature sources
Active participation	Could you describe what you did /were asked to do? Could you describe which tasks/behaviors/ performances you found to be the most important? Could you describe what it mean to you to participate in this experience?	⇒ own performance, type of activity, contribution to accomplishment of the overall experience ⇒ perception of importance of own performance	Wikström (2008): own activity Mathisen (2013): tourist performance
Interaction	Did you find this experience important as an opportunity to socialize with people? Could you describe who you most related to during the experience? How would you describe those interactions and most influential aspects?	⇒ subjects involved in interactions ⇒ importance of social interactions ⇒ nature of interactions	Mathisen (2013): social bonding, group interaction, like-minded individuals
Attention	Could you describe what captured and kept your attention to a higher degree during this experience? Which aspects or parts of it did you attend to most? Could you describe why you were particularly attentive in those moments? Do you find being a participant in the experience and socializing with others influenced in any degree the attention you paid to events? Could you tell me more about it?	⇒ focuses of attention ⇒ perception of attentional behavior ⇒ reasons for attentional behavior ⇒ influence of active participation and interaction on attention	Bitgood (2010): focused and engaged attention Patterson & Bitgood (1988): active participation and attention
Memorability	What did this experience mean to you, do you find it memorable? Could you explain why? Could you detail the most impressive moments or aspects of this experience? Do you find being a participant in the experience and socializing with others influenced in any degree how memorable the experience is? Could you tell me more about it?	⇒ perception of vividness and likelihood of long-term recollection ⇒ memorable dimensions of the experience ⇒ influence of active participation and interaction on the memorability of the experience	Tung & Ritchie (2011a) and Kim et al. (2012): memorable experiences Reisberg, Heuer, McLean & O'Shaughnessy (1988): memory vividness

bipolar scales with the attributes “very low” (represented in the scale by the number 1) and “very high” (represented by the number 10). Results are presented in Table 3. The interview process was completed with a third group of questions focusing on informants’ demographics and a confirmatory review of issues discussed.

Data Analysis

Data analysis followed three steps. Interviews were first assigned a number, transcribed, and inspected one by one. Information was afterwards grouped according to the research’s themes. Finally, the analysis of interviews was performed taking into consideration the need to: (1) characterize active participation and interaction; (2) identify focuses and levels of attentional behavior; and (3) identify meanings and levels of memorability. As the research themes had been identified prior to conducting the interviews, the analysis followed a deductive method.

Reliability and validity were considered during the research process and analysis of data. Both the interview script and interviewees’ reports were clarified and discussed between the researchers as a reflection exercise and to critically judge the data obtained. Subsequently they performed the integration of respondents’ reports with the themes and analyzed them. The verbatim quotes here presented all derive from the interviews conducted and selection is based on the relevance of content to explore the themes.

RESULTS

Participants’ Profile

Similar numbers of female (12) and male respondents (10) were interviewed with the majority aged between 31 and 50 years old and having higher status job, higher educational levels and qualifications (see Table 1). Most were international tourists, visiting the park for the first time and word-of-mouth from friends and relatives was the most

frequent source of information about Zoomarine. Interacting with the animals was the reason indicated by 18 informants for selecting this experience among other propositions offered by the park; living a unique or a once-in-a-lifetime experience was the motive named by 14 participants and doing things and feeling strong sensations and emotions was the selection criterion for 10 respondents.

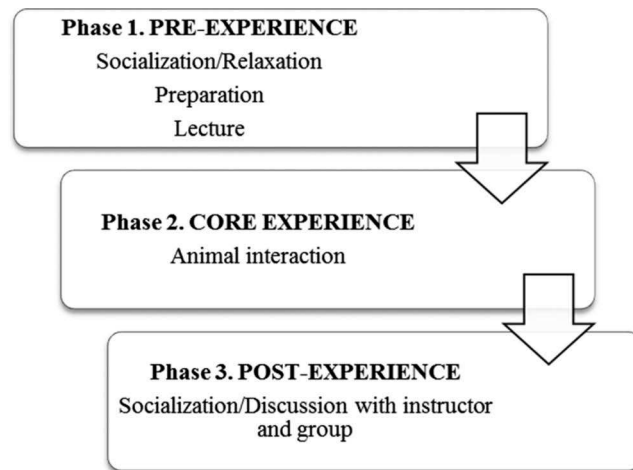
Structure of the Dolphin Emotions Experience

The Dolphin Emotions Experience is designed to afford the participant close contact with dolphins. As such, it is planned to develop in several stages (see Figure 1) and for participants to achieve the peak of physical and emotional engagement during contact with the dolphins in the water. Information about the architecture of this experience was obtained from the team, though participants themselves were able to perceive its three-stage structure, which includes: the pre-experience phase, the core experience phase, and the post-experience phase.

The *pre-experience* phase is subdivided into three parts: the reception of participants, the preparation for the dolphin interaction, and an educational session. The first stage starts with the instructor joining the group at the meeting point and leading participants to the park’s private area. They are made comfortable and the environment provides the context for an informal and relaxing first contact to occur with the instructor and other members of the travel party. Usually travel parties are composed of relatives (parents and children, spouses) and/or groups of friends.

The second part consists of preparation for the dolphin interaction. The instructor informs participants about details of the venue and facilities, supplies them with the required equipment, and tells them what to do. Although most communication is one-directional (from instructor to the group), interactions are informal and instructions

FIGURE 1. Experience Stages



conveyed in a friendly and enthusiastic tone. Stage three involves a 30-minute educational session during which participants learn about dolphins (basic facts about species characteristics and anatomy, behaviors, curiosities), environmental issues (pollution and fishery practices, home recycling, and benefits), and the specific behaviors to perform in the water. The session aims at conveying information and generating awareness of environmental problems, but also stimulates participants' engagement through lively and dynamic dialogue.

The second phase is the *core experience*, that is to say the interaction with the dolphins. After the lecture, participants are asked to go to the pool and join the trainer and the dolphins. In the water, they have physical contact with the animals, execute planned behaviors under the instructor's and trainer's supervision, and are allowed the freedom to engage in a friendly and close relationship with the dolphins. The instructor stimulates participants to caress, touch, kiss, and embrace the dolphins so that emotions and positive feelings may emerge in harmony with sensations. The third phase is the *post-experience*. In the course of this phase, participants are allowed a pause for drink and a light meal during which they can get together in moments of

socializing and relaxation. Interactions develop freely among the travel party, the instructor, and other participants. As interaction with animals is completed, participants and observers engage in exchanges of stories, observations, and judgments.

Active Participation

Participants were asked to identify and describe in their own words the activities they were involved in, how they felt about them, and to evaluate their level of active participation. They discussed four different types of activities, each related to a particular mental state. These were *socializing* related to *relaxation/expectation/recall*; *preparation* related to *enthusiasm*; *lecture attendance* related to *concentration*, and *dolphin interaction* related to *flow/absorption/immersion*. As to the level of active participation perceived in the experience, the respondents considered it very high.

Socializing

This describes the set of activities and related behaviors involving some kind of interplay between individuals during stage one of the pre-experience phase and the post-experience

TABLE 3. Prevalent Experienced Mental States During the Experience Phases

Mental states (feelings, emotions, thoughts)	Activities and behaviors
Relaxation/Expectation	<i>Phase 1: Socializing</i> welcoming reception, coffee break, conversations and group meetings
Enthusiasm/Arousal	<i>Phase 1: Preparation</i> changing clothes, instructions for equipment use, particular needs
Concentration/Focus	<i>Phase 1: Lecture attendance</i> observing, listening, asking questions, acquiring information and knowledge
Flow/Absorption/Immersion	<i>Phase 2: Dolphin interaction</i> swimming, playing, training, kissing, caressing, cuddling
Relaxation/Recall	<i>Phase 3: Socializing</i> coffee break, conversations and group meetings, souvenirs

phase. Socializing includes having drinks and nibbles and engaging in informal talks with others and involved moments of casual, spontaneous conversation associated with feelings of relaxation.

Preparation Activities

These were related to acquiring information about the venue facilities and use, instructions on swimming equipment, particular actions required to prevent harm to the dolphins during the interaction, or attendance to participants' special needs. Participants reported that they were feeling excited.

The Dolphin Emotions Experience involves the visitor in *active physical and mental participation*. Visitors distinguished between watching a performance on the one hand, and participating and interacting with the dolphins on the other.

This experience was not a show, you are not part of a show, you're actually doing something, participating, interacting. (male, aged 48)

Active Mental Participation

This was described as interest, concentration, and absorption/immersion in a learning experience. Such participation occurred when visitors were given a lecture on dolphins and marine

life, but also when asking questions of the instructors. Animal interaction involved active physical participation when visitors entered the water, swam with the dolphins, and created a *more aroused* state of mind.

This experience is very interesting and absorbing, I was very talkative in the water. (female, aged 42)

The interviews revealed that those stages involving mental and physical participation were the core of the experience and provided feelings of satisfied curiosity, learning, relaxation, fun, freedom, and flow.

Interaction

Questions related to interactions during the experience focused on the subjects the participants interacted with, the type/nature of the interactions, and their level of intensity in terms of frequency. In the Dolphin Emotions Experience, respondents identified the following groups: relatives and friends (travel party), other visitors, instructors, trainers, and the dolphins. For most participants, interactions were perceived as high or very high.

Travel Party

Interactions with the travel party were mentioned by many respondents and described as

highly emotional and associated with strong positive feelings and emotions. In some cases, for example when children were part of the travel party, interactions between participants were seen as more important than interactions between participants and animals. This is especially the case with parents who consider sharing the experience with their children moments of exceptional closeness and intimacy:

It was a very intimate moment with my family and I learned new things about my son I hadn't realized. (male, aged 47)

This was the first time I and my daughter had this experience and observing her relating to the dolphin was awesome! [female, aged 30]

The reverse could also be found, when sons and/or daughters were participating in the experience accompanying their elderly parents. Emotionality is also prominent in the respondents' own words:

This experience was very intimate and personal. The motivation had to do with indulging my mother a long wished-for experience we were about to share. [male, aged 35]

Instructor

Interactions with the instructors were also important in this experience, and though positive feelings are reported, the most frequent descriptions relate to education and learning on the one hand, and sociability on the other.

This experience was not only about fun but also about education and learning, and he [the instructor] was very humorous but also informative. (female, aged 28)

I felt free to ask as many questions as I wanted and that made feel good. (male, aged 20)

In fact, respondents seem to make a clear distinction between these two dimensions in the instructor's role, and this fact appeared to add meaningfulness and a sense of completeness to the experience.

There was a lot of information and all processes were easy and well done. The monitor talked to all of us, she knew our names, she had fun with us, she made it all easy for us. From a service point of view, everything was perfect; the lecture we attended was very important because I learned a lot of new facts." (female, aged 35)

The instructor is the only staff member present throughout the experience, and the need to connect all participants, moments, and stages demands from him or her the ability to set a positive tone as well as providing information.

Trainer

Trainers are animal experts and most of their time is spent in close contact with the dolphins. During the Dolphin Emotions Experience, their role is performed exclusively in the pool and normally lasts about 30 minutes. Interactions with participants are only in the water, after the lecture. According to the informants, encounters with the trainers, unlike with the instructors, focused on educational content and appropriate behavior towards the dolphins, and repeated accounts have been given of the trainer as a role model:

He was always teaching us how to behave with the animals, how to make the most of the experience of being in the water with the dolphins. (male, aged 20)

Their presence in the water, during interaction with animals, conveyed feelings of safety and comfort to participants because they were seen as being there to guide and align behaviors according to safety principles and requirements.

Other Visitors

Interactions between participants, observers, and other visitors are characterized by spontaneity. They may occur or not, they can involve shallow conversations or, on the contrary, develop into more profound personal exchanges. Such encounters, conversations, and narratives, though allowed by the experience design, are not planned to happen in a certain way or indeed at all. Connections between visitors depend on contextual, circumstantial factors, such as the travel party including children or sharing the same condition, for example being pregnant.

In general terms, these interactions were reported as social, positive, *experience improvers*, some involving sharing of personal stories and life experiences. One respondent indicated that experiencing the same emotions and feelings as others was quite normal and expected. Such a perception appears to develop as a result of an awareness of group belonging and goal commonality, no matter how brief. Encounters with other visitors, though understood as of short duration, are not viewed as compromising experience meaningfulness or memorability; the opposite, in fact, seems to be true. One respondent claimed that:

Though I may forget other people's faces, I won't forget the fact that they have been here with me having this same fantastic experience. (female, aged 35)

While another said:

Being alone in this experience wouldn't have made any sense to me. (female, aged 36)

Reports on interactions with other visitors (participants and observers) varied in terms of intensity and frequency. Some said they did not interact with anyone else except the instructor, while others reported they interacted with many other participants. They also revealed that there was an awareness of the importance of *being part of a group* for a positive experience outcome.

Lack of contact between visitors occurred as a result of external, circumstantial factors rather than a lack of a desire to socialize. People wanted to socialize but there were barriers. For instance, three respondents mentioned language barriers and how those barriers affected relations, and eventually prevented interactions from happening. Other accounts, however, highlighted the intensity of interactions with other participants. In general, there were positive feelings and emotions during group interaction in this challenging and novel experience. The Dolphin Emotions Experience involved the unknown, respondents commonly felt a fear of failure; being part of a group was understood as a way to overcome those feelings. One interviewee stated that:

Being part of a group of people made me confident in my capacity to achieve our goals. (male, aged 20)

Notions of *communitas*, connection, unitedness, and experience intensification emerged as characteristic of interactions among participants, with human companionship leading to funny and meaningful moments. Respondents described interaction with the group of participants:

This communion and sharing with others this unique, single moment ... (female, aged 35)

Another respondent stressed the fact that no matter how brief the encounter, it can generate feelings of connection:

Even if you don't get to know people that well, you know what they're feeling, you sense the connection between them. (female, aged 51)

Dolphins

The Dolphin Emotions Experience provides an encounter with animals which are seen as friendly and attractive, almost like a pet.

Dolphins were compared to dogs, but also to humans, not only because of their marked anthropomorphic facial features (smiling mouth and expressive eyes), but also because of their behavior. In this experience environment, dolphins are domesticated animals and respond to humans as any other domesticated species would, that is to say through conditioning learning processes. This was ignored by respondents, who attributed their behaviors to a friendly nature. Despite this, the interaction between human and animal engaged the senses and emotions in the highest degree, forming the basis of strong positive emotions and the substance of future memories:

I was surprised by the taste of the salty water, the odor of fish, the noise made by the dolphins as they breathe, the freshness of the water they throw at you each time they inhaled, the kisses they give you, the sensation of touching their skin, so similar to smooth rubber. I felt tenderness towards those animals, all I wanted was to hug them, hold them tight. (female, aged 20)

The sensorial exploration of the dolphin, the touch of the skin, the sounds were great, caressing the dolphin was very emotional, it resembled a dog we meet in the street and feels like cuddling; these animals' intelligence is touching and captivating. (male, aged 24)

Both the sensorial and the emotional dimensions contributed to a very positive appraisal of the experience, sometimes based on the perception of ultimate closeness with nature. Interactions with the dolphins are often referred to as "the reason why", the core, in other words, the peak experience. These moments of heightened sensitivity and emotionality have been described by respondents alternatively as immersion, absorption, and *flow*:

I was very relaxed and immersed in the experience. (female, aged 42)

In the water, there was just me and the dolphin, I was completely absorbed and forgot about all the rest. (female, aged 36)

When the dolphin approached me I forgot about everything, I felt my head was empty ... [male, aged 47]

Attention

Attention has been described by respondents as *focus* or concentration. Participants have been asked to identify their focus, evaluate their level of attention during the experience, and assess the influence of active participation and interaction on attention. Peak attention (very high levels) characterized, for the majority of respondents, the lecture time and the moment of interaction with the dolphins. Informants paid attention to different elements of the experience: animals, information, own behaviors, and states of consciousness (thoughts, feelings, emotions), and other people (travel party, visitors, staff). The influence of active participation on attention was evaluated high to very high. As to the influence of interaction on attention, respondents evaluated it as high.

Animals

Dolphins are the core attraction of the experience and interaction with them is the expected benefit and focus of attention. Visitors were motivated by "a long wished-for thing", "a once-in-a-lifetime experience"; spending invaluable time with very friendly, "human-like" animals. For others, the main motive was to afford this experience to relatives (children and/or elderly parents). But even for these participants

... being in the water interacting with these animals was a very intense thing ... (male, aged 61)

Reports on level of attention to dolphins varied from high to very high for most participants. Vivid and detailed descriptions were associated with feelings of surprise caused by the array of sensations:

I was caught by surprise when I actually went into the water and touched [the dolphins]; the salty water, the smell of fish, the noise of their breathing, their kisses and skin, so spongy and rubber-like. (female, aged 25)

Information

This refers to content disseminated in both formal (lecture) and informal (instructor/trainer conversations) contexts. In the Dolphin Emotions Experience, topics related to marine and mammal (dolphin) life and biology, and global environmental issues, but a difference between these contexts emerged. The lecture was a moment of heightened attention related to the interest in the educational themes and anticipation of the upcoming performances in the water. Participants expressed concern as to how they would respond to this challenge:

It is a new experience, so it is important to learn something before it happens. (female, aged 20)

If you're attending a lecture before going into the water and do things, you'll pay more attention to it because you're always thinking what will happen and how ... (male, aged 40)

Information was also received informally during time spent in the water with the trainers. Respondents revealed a high level of attention to this content.

Participants

They showed high awareness of the interactive character of this experience and expressed their engagement either in behavioral terms or in mental, psychological ones. Attention to

subjective events, namely states of mind, and to own behaviors was perceived as high or very high. Several respondents mentioned feelings of happiness and joy and associated bodily responses, but also negative emotions linked to self-consciousness, such as anxiety and vulnerability.

Happiness and joy were explicitly noted:

What I most attended to was just being there in the water feeling happy and smiling all the time. (female, aged 36)

Attention to negative emotions and feelings was equally expressed in straightforward terms. One respondent declared feeling vulnerable as a result of being left alone with the dolphin, isolated in the centre of the pool, away from others. These descriptions suggest there is a connection between participation in the experience and attention:

I was very attentive to my own behavior because I was the first of the group being asked to go to the centre of the pool with the dolphin. (male, aged 20)

Being an actor increased my attentive behavior because the instructor taught us how to perform our part in the water. (female, aged 30)

Instructors and Trainers

Attention was paid to instructors and trainers due to their role of information disseminators and as role models for interaction, setting the rules of behavior, assisting and monitoring participants, and correcting them if necessary. Some respondents reported that instructors and trainers captured and maintained attention. Their special knowledge and well-trained skills were recalled in detail. One participant referred to the trainer's body movements and gestures as:

... loaded with different and complex instructions, almost imperceptible signs ... We could see those gestures only if

we paid full attention to their hands.
(male, aged 18)

The *travel party* was also a focus of high or very high attention. The behaviors and feelings (joy and enthusiasm) of others also captured and concentrated attention:

I was observing my daughter all the time, her behavior and experience with the dolphin ... (female, aged 34)

Another stated:

I was very attentive to the lecture but more to my son's behavior, as he was addressing questions to the instructor. (male, aged 48)

Other participants and observers were a moderately important focus of attention, varying according to group dynamics, language barriers, and socializing motivations. Attention to other participants was often used to determine appropriate standards of behavior:

I observed the others, I learned from them and tried to replicate the same behaviors ... (female, aged 36)

Memorability

In general terms, the Dolphin Emotions Experience was considered highly memorable and both active participation and people interaction were considered strong influencers of memorability. However, the most memorable aspect of the experience for all was respondents' interaction with the dolphins. Interaction with animals was memorable for most participants and described as "unforgettable", "enduring", an "everlasting memory", and "I'll never forget". On closer analysis, most vivid memories refer to tactile sensations and the particular emotional moments when participants were in the water. Indications of flow experience were found in relation to animal interaction, and this condition, as described by one respondent,

was presented as an explanation of enduring memory:

During this interaction, I felt there was nothing else out there besides me and the dolphin, and this feeling I will always remember. (female, aged 46)

Active participation with dolphins was unanimously highly memorable. Some respondents referred to being actors and playing a role when imitating the trainers, and others referred to the difference between *seeing* and *doing*, or, *seeing* the show and *being part* of it. A respondent declared that active participation:

... makes everything different, watching isn't enough, you just have to live it [the experience]... (male, aged 48)

This viewpoint was shared by most participants interviewed. Others stressed that memorability was associated with the emotional intensity involved in active participation, which was invoked as a result of "doing things":

What contributes most to memorability of my experience is really the fact of being with the animals doing things with them. (male, aged 28)

As noted above, the presence of others is also perceived as meaningful and contributes to experience memorability. However, interactions with other participants showed more variation and its contribution to experience memorability reflects such variation. Some informants said that interacting was not particularly relevant while others considered that without the presence of others the experience would not be so memorable. All participants found the overall experience highly memorable (Table 4) and common expressions of such appraisal were "unforgettable experience", "I'll always remember this", "this experience will last in my memory", "you know it will be memorable after living it". Reasons were "a once-in-a-lifetime [or unique] experience", "a new experience", "an extraordinary experience", "a challenging experience", or "an intimate and personal experience".

TABLE 4. Participants' Evaluations of Experience Themes

	Respondents' evaluations									
	1	2	3	4	5	6	7	8	9	10
Themes	Very low									Very high
Active participation	0	0	0	0	0	0	3	5	6	8
Interaction	0	0	1	0	4	0	3	5	3	6
Attention	0	0	0	0	0	0	1	2	10	9
Memorability	0	0	0	0	0	0	4	5	2	11
Importance of active participation to attention	0	0	0	0	0	0	1	7	8	6
Importance of active participation to memorability	0	0	0	0	0	0	2	5	4	11
Importance of interaction to attention	0	0	0	0	5	0	5	6	2	4
Importance of interaction to memorability	0	0	2	0	2	1	3	4	3	7

Unplanned Events

Interview findings suggest that strong emotions, attention, and extreme memorability can also be associated with contacts in the experience environment outside the planned moment of interaction with the dolphins. Two examples may account for this claim. Firstly, a respondent told about how having met another young woman has been a very intense part of the experience. This intensity, which she explained in terms of conversation (duration and issues covered) and pleasant feelings (informality, friendliness), was due to sharing the same language and common life contexts (both of them being new mothers). As they spoke they talked about their life backgrounds, how it feels to be a mother, and all the changes that the condition brings to personal and professional life:

It felt very good to talk like that, I was happy; I found her [the woman interlocutor] very pleasant to talk to, we got excited talking about our children and professions ... how hard it is to cope with every kind of demand. (female, aged 34)

Another respondent was sensitive to what was felt to be a special situation involving another participant with a terminal illness. This individual was perceived as partaking in the experience as a last opportunity to satisfy a wish and

experience happiness. The respondent reported that observing that person was:

“... very touching, emotional, her presence elevated everyone's experience in the group. (male, aged 20)

Experience Summary

The Dolphin Emotions Experience comprises three phases – pre-experience, core experience, and post-experience, and each phase has been analyzed in terms of active participation, interactions that have taken place, attentional focuses, and memorability. Table 5 summarizes this based on the researcher's conversations with staff, researchers' observations, and information collected from interviews, and it shows the variety of activities which participants have been engaged in, and significant people in participants' interactions in the different phases of the experience. For example, during the delivery of the lecture, core interaction developed between the participant and the instructor. As can be observed in Table 5, phase two is characterized by high intensity interaction bringing people closer together.

Participants' reports also show variation in attention and attentional focus during the stages of the experience. The travel party and the

TABLE 5. Summary of Stages of the "Dolphin Emotions Experience"

	Experience Stages			
	Pre-experience		Core experience	Post-experience
	<i>Socializing and relaxation</i>	<i>Preparation for interaction with the dolphins</i>	<i>Lecture attendance</i>	<i>Performance of tasks and behaviors in the water</i>
<i>Activities</i>	Light meals, beverages, conversations and group meetings	Changing clothes, instructions for equipment use, particular needs	Group meeting with the instructor, audio-visual materials	Swimming, playing, training, kissing
<i>Interactions</i>	Travel party	Instructor and travel party	Instructor	caressing/cuddling
<i>Attention</i>	Travel party	The instructor	The instructor	The Dolphin, the trainer, the instructor, the travel party
<i>Memorability</i>	Sociable (experience anticipation)	Educational and sociable (informative and friendly)	Educational and sociable (informative and friendly)	Travel party
				Travel party
				Sociable (positive, friendly and pleasant sharing of past and present life experiences)

instructor received attention throughout the experience. In the pool, the dolphin is the main focus of attention. Participants' attention returns to the travel party in the post-experience phase, although the dolphin remains the subject of vivid narratives exchanged between family members and/or friends. Table 5 also shows changes in memorability throughout the different stages. Memorability is primarily related to sociability in the first stage of the pre-experience phase and the post-experience phase; in the stages of preparation and lecture attendance (also during the pre-experience phase) it is concerned concurrently with sociability and learning contents. Feelings, emotions, and sensations comprise the main substance of the core experience.

DISCUSSION AND CONCLUSION

This research supports the argument that co-creation involves tourists' active participation and interaction in experiences (Rihova et al., 2014; Tan et al., 2013; Volo, 2009). Co-creation centres on the tourist and understanding it requires exploring the psychological effects of the tourism experience (Larsen, 2007). Active participation, either in physical or mental terms (Bertella, 2014; Minkiewicz et al., 2013; Prebensen & Foss, 2011), has been found to be highly relevant for tourists because it focuses attention on their experience, leading to higher levels of memorability. This study supports findings that link active participation and interactivity to attention (Hunter, 1994; Kuhl & Chun, 2014) and also results from educational theory, cognitive psychology, and neuroscience connecting attention and memorability (Almarode & Miller, 2013; Chun & Turk-Browne, 2007; Fahy, 2004; Hunter, 1994; Snell, 1999). Peaks of attention were found in two types of activity: *cognitive activity*, involving learning, information, and knowledge acquisition (Kolb, 1984); and *physical activity*, requiring body movements, as with swimming. Tourists were cognitively active mostly during the lecture session, covertly, for example when listening to the instructor, and overtly when asking a question. Physical activity was specific

to the moment of interaction with the dolphins. These two dimensions, mental and physical activity, were reported to contribute to experience attention and memorability. From a managerial point of view, these findings may encourage organizations to design experiences that involve learning opportunities in a leisure-based context so that tourists may feel they are acquiring new knowledge and developing new skills in a friendly, non-compromising manner. In fact, the results suggest managers need to help in creating the right blend of educational and entertainment values (Hertzman, Anderson, & Rowley, 2008).

This study found that active participation in experience activities and interactions with others are significant contributors to enhanced attention. Attention was revealed by these participants as an effect of co-creation and an influencer of memorability. In turn, memorability was perceived to be an outcome of co-creation experiences (Bertella, 2014) and a very important issue for these visitors as it links to the meaningfulness of the experience (Minkiewicz et al., 2013). Recollection is a dimension of experiences and memorability may be facilitated by those that are felt to be a “once-in-a-lifetime experience” (Tung & Ritchie, 2011a). However, the relationship between co-creation of experiences and memorability needs to be further analyzed from a psychological perspective that allows viewing the dynamic presence and influence of psychological processes in this experience outcome.

In this study, attention is one such psychological process. Informants equated attention with *focus* and *concentration*. This fits into generally accepted definitions of selective attention and sustained attention (Driver, 2001; Oken, Salinsky, & Elsas, 2010). Peaks of attention in this experience were described as related to the novelty and *out-of-the-ordinariness* of the encounter, such as swimming with and touching the dolphins, which may indicate that respondents were mindful of key moments of the experience (Moscardo, 1996; Tung & Ritchie, 2011a). *Novelty* has been linked to tourists’ motivation for travel (Andersson, 2007; Pearce & Kang, 2009; Quan & Wang, 2004; Thompson, 2008), and in their description of

commercial experiences, Poulsson and Kale (2004) considered *novelty* (and surprise) a necessary ingredient of experiences and an experience-enhancer (Prebensen, Woo, & Uysal, 2013b). Additionally, qualitative research concluded that novelty influences the memorability of the co-creation experience (Bertella, 2014), and a quantitative study revealed that novelty is a dimension of memorable experiences (Kim et al., 2012). As focus and concentration are connected to novelty, managers are challenged to constantly align experiences with tourists’ expectations towards novelty.

Another interesting finding of this study is the emphasis respondents put on close and intense human relationships, in terms of frequency (much, a lot) but also affect (fun, enjoyable, pleasant, touching), showing that far from being secondary elements of the experience environment, other people are in fact at the core of the co-creation experience with consequences for its memorability. This supports previous research into the importance of others in the experience environment (Arnould & Price, 1993; Bharwani & Jauhari, 2013; Minkiewicz et al., 2013; Rihova et al., 2013, 2014; Wikström, 2008). This research has shown that human interactions and interdependence are important and high in co-creation experiences (Arnould & Price, 1993) since active participation requires harnessing of personal resources (intellectual, physical), goal setting, and a willingness to overcome challenges, and success in doing so depends on the intervention of skilled people (such as the instructor or trainers) or the motivational drive of other people going through the same experience (Ihamäki, 2012; Rihova et al., 2013).

Engaging in informal and ephemeral conversations, though positive for most participants, was not seen to be as relevant for experience memorability as the emotional intensity they carried. In this sense, socializing is a means to achieve emotional states related to *communion* and sense of *bonding* (Arnould & Price, 1993). Grouping is an element of the design of this co-creation experience, and participants understood it as an opportunity for interacting. Encounters generated positive and strong emotions.

Arnould and Price (1993) reported that participants in the river raft trip perceived the guides not as service providers but as *friends*, thus concluding that a sense of *communitas* develops not only between participants but also with the company's staff. This study indicates that interaction with people in experiential consumption involves this emotional connectedness (Bharwani & Jauhari, 2013). Therefore *connectedness*, *bonding*, and *communion* are strong drivers of co-creation experiences as they connect the tourist with relatives, friends, and others. These findings indicate that staff members can contribute to opportunities for greater interaction between participants and to the eliciting of positive feelings and emotions through storytelling and pleasurable communication (Mathisen, 2013). Interactive communication skills are therefore recommended as dimensions to be further improved in the context of co-creation experiences.

The analysis also highlights the distinction between *wild events and interactions* (Scott et al., 2009) on the one hand, and normal, expected, planned events and interactions on the other. Co-creation experiences accommodate a high level of variability (Prahalad & Ramaswamy, 2004) that may lead to a certain degree of unexpectedness and the emergence of extemporaneous or unexpected events or situations. Such informal and spontaneous events are capable of becoming just as memorable as the main event (Arnould & Price, 1993; Morgan, 2006; Tung & Ritchie, 2011a, 2011b). The memorability of an experience can be related to positive surprise and can account for the manifestation of emotion, interest, excitement (Mossberg, 2008; Tung & Ritchie, 2011a) and contextual-prompted conversation (Mathisen, 2013). Lasting and impressive experiences have been reported during interactions of tourists while on a guided tour with residents and are associated with the experiences' unexpectedness and spontaneity (Jonasson & Scherle, 2012). Though variability and unpredictability are characteristics long known to service managers and marketers (Hoffman & Bateson, 2011), these are inherent in experiences highly dependent on contextual variables;

thus co-creation experiences require commitment to constantly observe the balance between accommodation and reduction of variability and unpredictability, as well as positive surprise.

In this study, tourists described the tourism experience as mediated by attention (Ooi, 2010). In experiential contexts, such as co-creation environments, attention can be directed to guides, instructors, or trainers of different sorts and they all play a role in facilitating engagement by immersing tourists in the experience (Carù & Cova, 2007; Mossberg, 2008). On the other hand, as co-creation experiences are favourable contexts for the development of skills, interactions between these facilitating mediators and tourists are increasingly decisive because it is during these interactions that attention is guided to the stimuli. This suggests that research into the role of experience mediators in co-creation experiences deserves further development.

Another finding of this study relates to the importance of the sensory dimension in co-creation experiences. The experience economy paradigm (Pine & Gilmore, 1999) and the experiential marketing approach have already called attention to the importance of the senses in consumer experience (Gentile, Milano, & Noci, 2007; Holbrook & Hirschman, 1982; Schmitt, 1999). Agapito, Mendes, and Valle (2013) have reviewed literature on the senses, discussing the relevance of the theme in the context of tourism experiences and highlighting the relevance of *sensescapes*. This multi-sensoriality leaves a permanent imprint on memory. Ballantyne et al. (2011, p. 773) reported vivid memories based on multi-sensory impressions and also that "to be physically close to the animals (...) made the experience novel or remarkable". The same is found in the Dolphin Emotions Experience. Nevertheless, further investigation of the effect of multi-sensoriality on attentional behaviors or memorability of co-creation tourism experiences need not be animal- or nature-based since many other activities in contemporary creative tourism require the tourist's use of body and physical engagement. Artistic performances (dance,

music), gastronomy, or crafts are experiential contexts that allow detailing of the relationship between active participation, senses, attention, and memorability.

The study has limitations in terms of scope and methodology that further research may address. The first is that only one co-creation experience was considered in this study. Thus, further study could broaden the scope of analysis of co-creation experience, attention, and memorability to other experience modalities, for example involving sports and adventure or learning and skills development in language or arts and crafts. Another limitation is its narrow scope, focusing on attention and memorability. Attention is a process implicated in the perceptual functions of the individual, needed for stimulus selection and interpretation, but other related processes and factors should be taken into account to refine our knowledge of motivations and their role in attention. The qualitative methods used here generate insightful conclusions about the topic analyzed but studies using this category of methods lack generalizability and face issues of replicability (Finn et al., 2000). This qualitative study probed the use of scales and subsequent research should test their application adopting a quantitative methodology.

Both literature review and the study findings reveal opportunities for future research, especially empirical studies about on-site co-creation experiences and the psychological processes involved. More particularly, research is required on (1) identification and description of psychological processes (perceptual, cognitive, and affective) involved in co-creation tourism experiences that may influence memorability; (2) measurement of the influence of active participation and interaction, as dimensions of co-creation, on focused attention and other psychological processes occurring during on-site experiences; (3) analysis of the experience mediators' role and the extent to which they are important as attention leaders in co-creation experiences; (4) investigation of the impact of the sensory dimension of co-creation experiences on memorability, but also exploration of the multiple senses as attention capturers and maintainers during these experiences; (5)

examination of the degree of spontaneity and unexpectedness in co-creation experiences and relevance as memorability enhancers; (6) description and discussion of participants' interactions and social spheres in on-site co-creation experiences.

For tourism organizations, these research findings are of practical use when designing an experience. Effective experience design and management requires the tourist's active participation. Adopting a mix of entertainment and learning dimensions in a socially rich environment may enhance an experience by focusing attention and may lead to better knowledge acquisition and emotion elicitation. Design of the experience should take into account the individuals' sensitivity to the level of physical, intellectual, or social challenge involved in activities.

This research has explored psychological reactions to a designed participative and interactive experience. The study findings support the importance of active participation and interaction in co-creation and highlight the importance of attention in co-creation tourism experiences, therefore affording grounds for further exploring inclusion of attention stimuli in the design of memorable tourism experiences. Elaborating on Ooi's (2003, 2010) reflections on attention in the context of tourism, the case study explored empirically this theme and results indicate that tourists are aware of heightened attention when actively engaged and interacting with other subjects.

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